



Goochland County Administrator FY2021 Proposed Budget

John A. Budesky
County Administrator

February 18, 2020

Presentation and Full County
Administrator Recommended
Budget is available at:
<http://www.goochlandva.us/>



Presentation Overview

- I. Budget Process Review
- II. Current Economy
- III. Budget Recommendation – Operating and Capital
- IV. Summary of Strategic Goals and Funded Priorities
- V. Utilities Budget Recommendation
- VI. Future Challenges Overview
- VII. Summary of Next Steps in the Budget Process
- VIII. Conclusion

Budget Process –Ongoing!

- Listening to residents is ongoing
- Formal Process started early October 2019
- November & December 2019, January 2020:
 - Met with all County Departments
 - Met with all Constitutional Officer Departments
 - Met with Schools to review needs and requests
 - Received and reviewed contracted support services requests
 - Held works sessions with Schools, County Departments, and Constitutional Officer Departments for Twenty Five-Year CIP
 - Met with Board Members to establish priorities



Budget Priorities

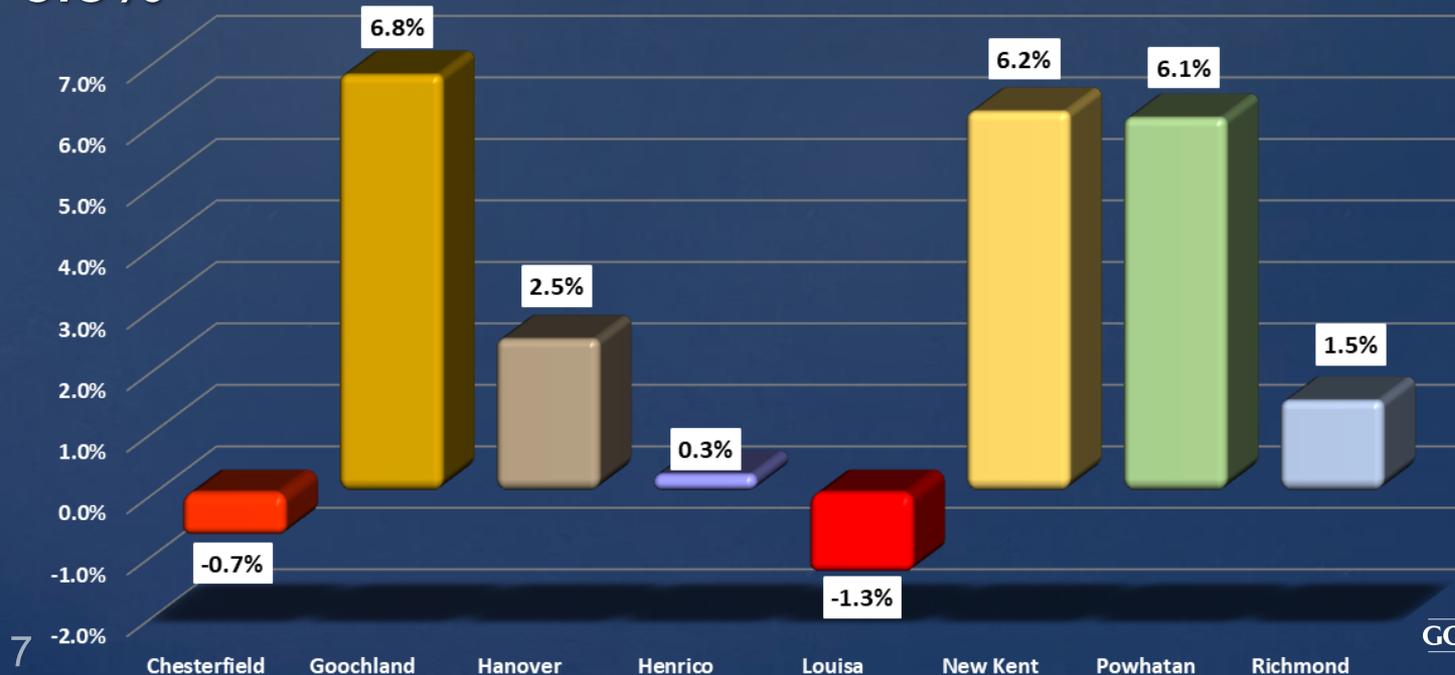
- Consistent with Board Strategic Plan
- Conservative Approach to Revenue Projections and Expenditure Growth
- Seek Efficiencies and Cost Savings where possible
- Expand public safety service levels
- Meet or exceed all Financial Policy Requirements

Budget Priorities

- Maintain competitive employee compensation
- Support operations through expanded positions when possible
- Reduce dependency on prior year balance
- Self-sustaining rates for utilities
- Expand convenience center hours

Current Status of Goochland County Economy

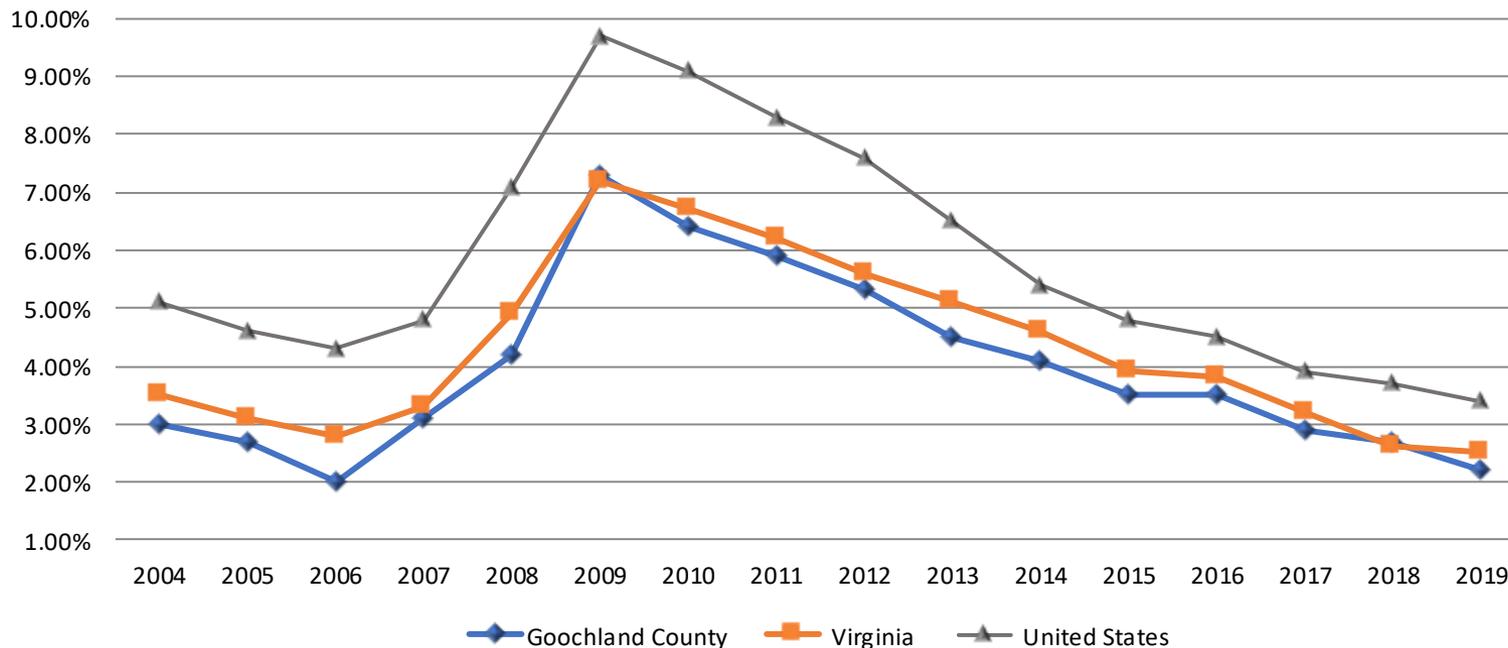
- Over \$353.7 million in commercial capital investment over 5 years - 2019 \$50.4 million
- Goochland has the highest job growth in the area at 6.8%



Source: US Bureau of Labor Statistics, Quarterly Census of Employment and Wages, Second Quarter 2019, Job growth over the last 12 months.

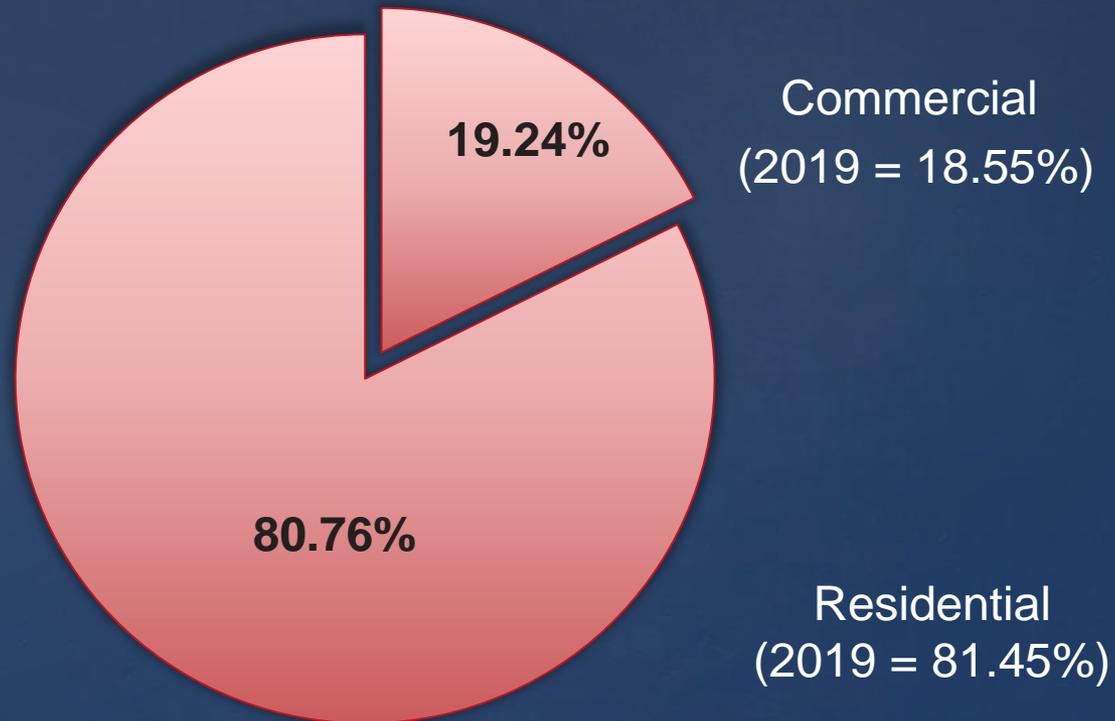
Employment & Income

Unemployment Rate Comparison



- Unemployment 2.20%
- Median Family Income \$86,652

Assessed Valuation



As of January 2020

Note: Percentages are based on fair market value countywide

Housing

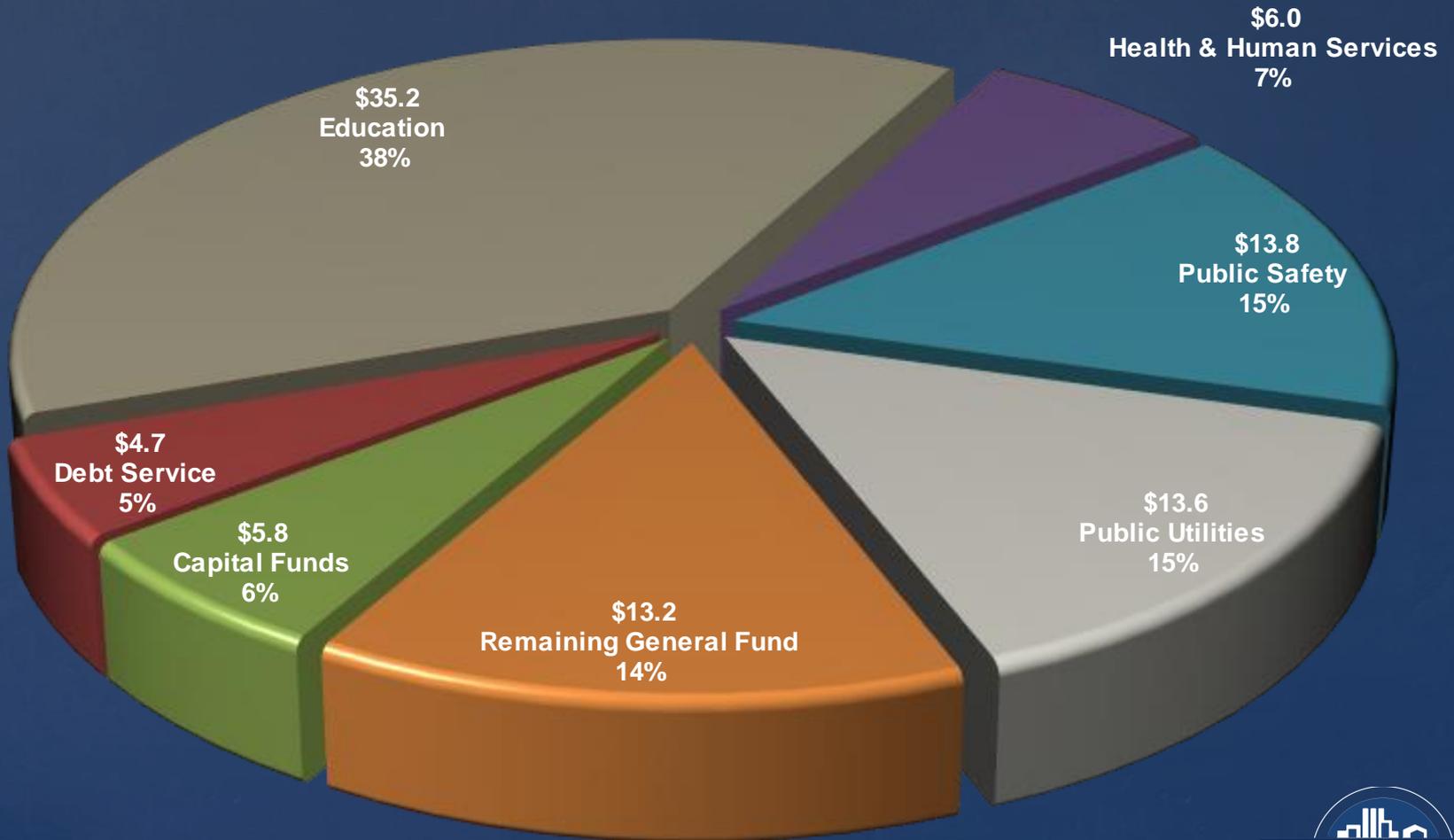
Median Home Values



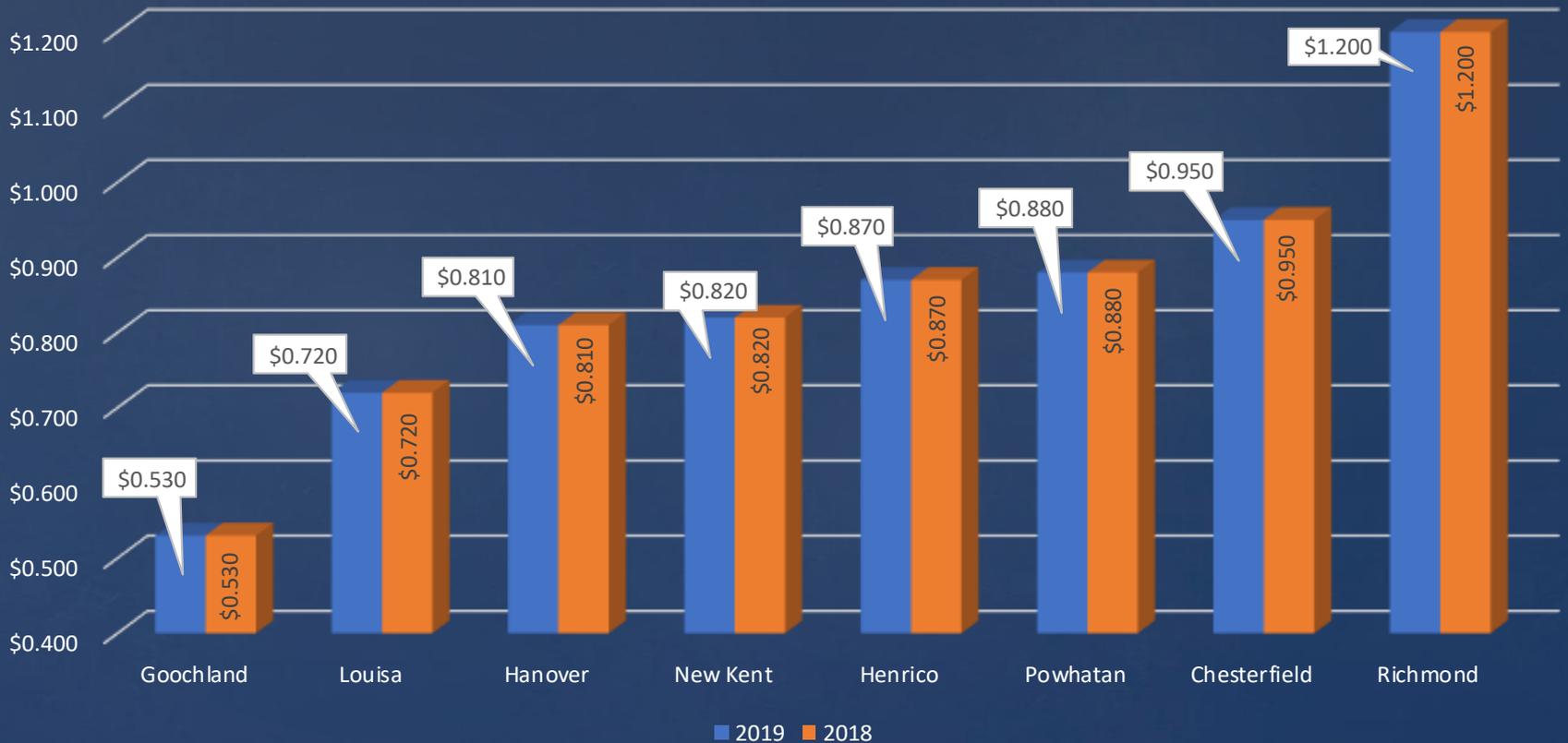
Source: Median Value of Owner Occupied Housing Units 2013-2017, US Census Data

Building permits up 57% from FY12 to FY19

FY2021 Proposed All Funds Budget (\$92.2M)



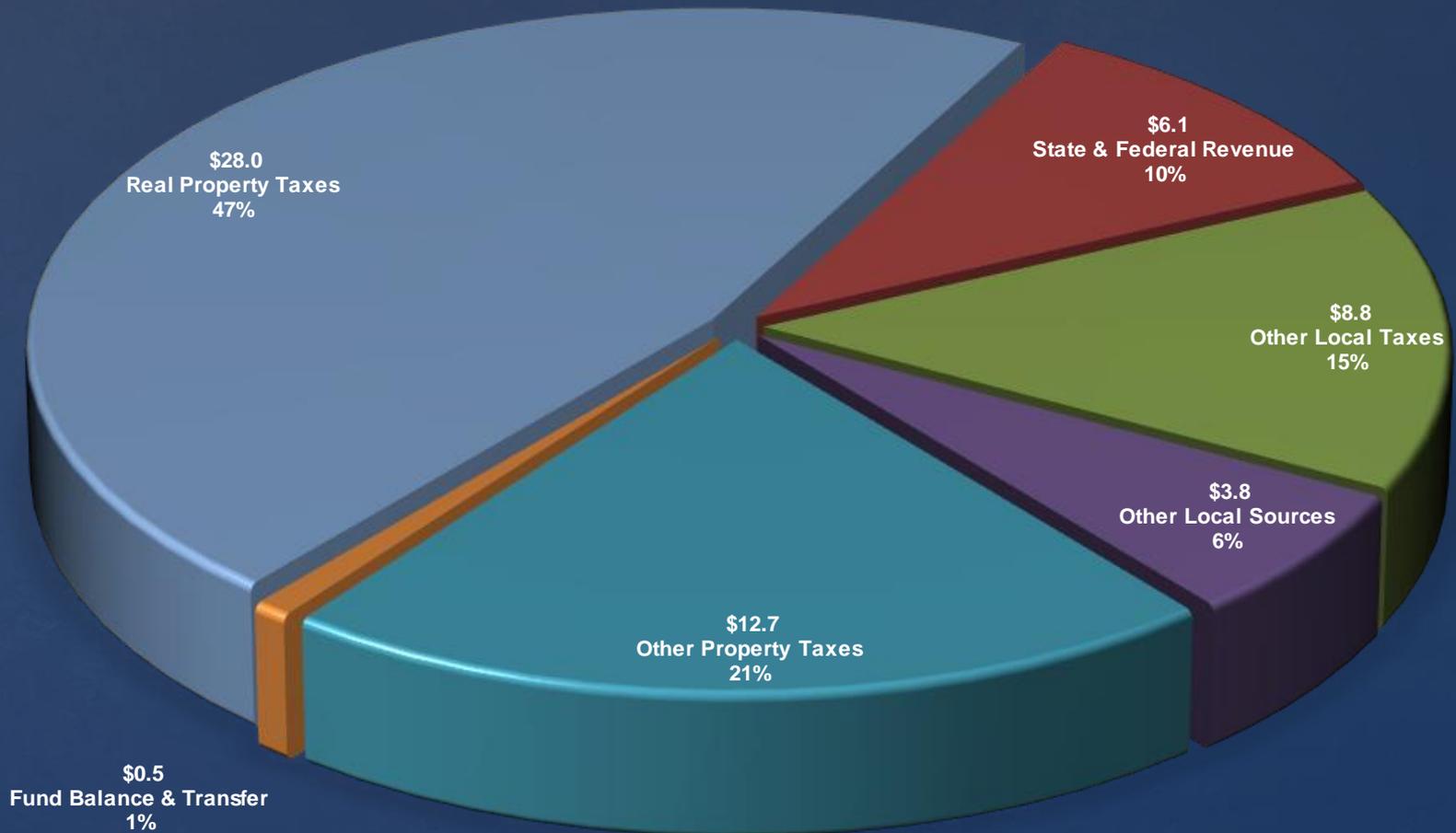
FY2021 Real Estate Tax Rates



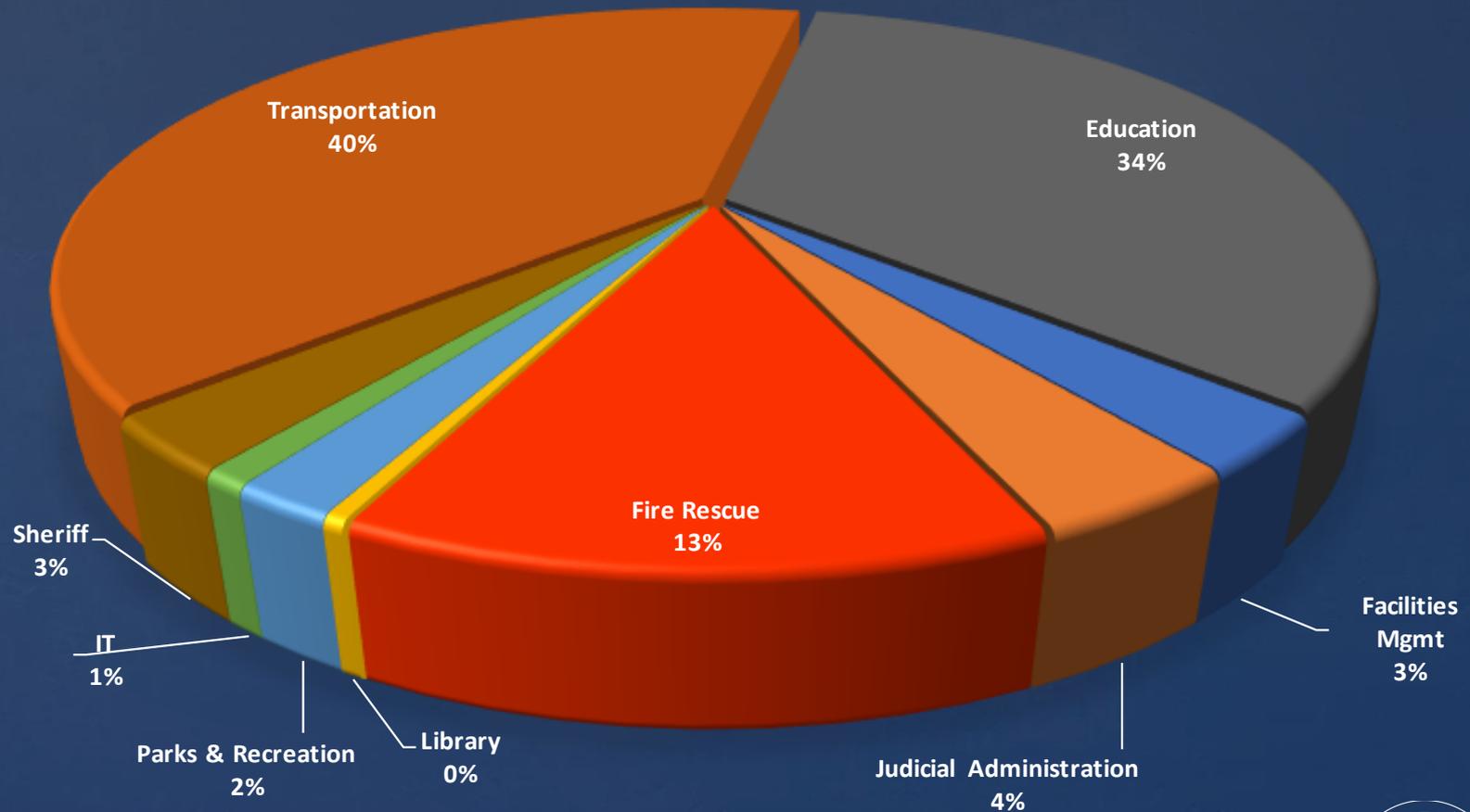
No Real Estate Tax Increase Proposed for
FY2021



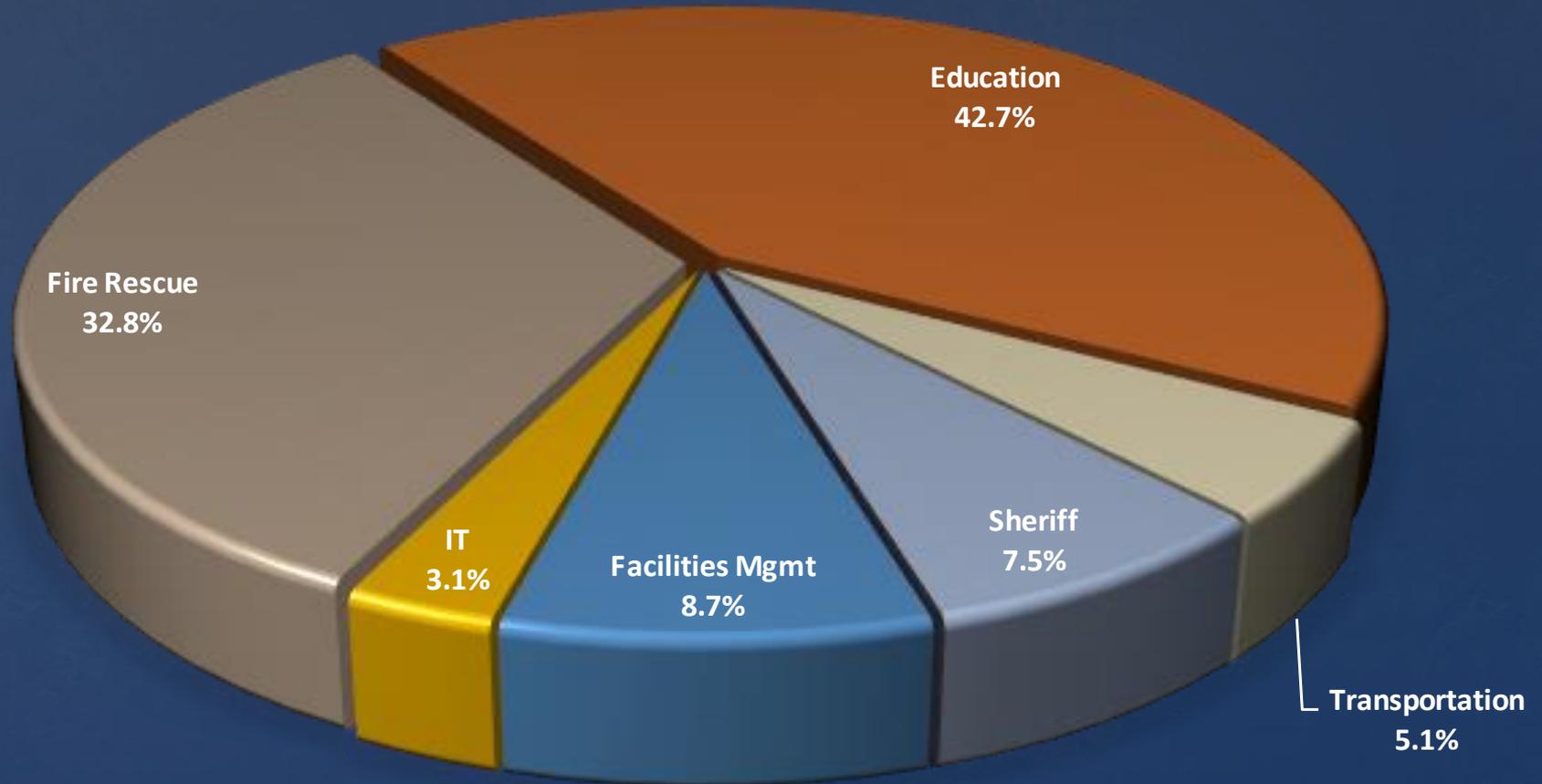
FY2021 Proposed General Fund Revenue (\$59.8M)



FY2021 – FY2045 Capital Improvement Plan (CIP) By Function (\$630.6M)



FY2021 Capital Improvement Plan (CIP) By Function (\$5.8M)



Strategic Goal 1

Efficient, effective and transparent government;
emphasis on customer service excellence

- Continue administrative renovations to improve customer service
- Increased hours at both convenience centers
- Comprehensive Building Inspections software;
 - Streamlines permitting process
 - Allows online permitting
 - Add customer portals for scheduling and making changes
 - Cross functional with many departments in the County



Strategic Goal 1

Efficient, effective and transparent government;
emphasis on customer service excellence

- Fee changes

- Reduction of the fee for vacation of plat by ordinance to \$150
- Addition of a \$50 application fee for building code modification requests
- Addition of a \$100 fee for issuance of a temporary certificate of occupancy
- Addition of working without a permit fee of \$100 or 25% of the applicable permit fee, if greater, but not more than \$500

Strategic Goal 2

Balanced development that contributes to the welfare of the community and preserves its rural character



Maintaining 85% Rural



\$3.2M Benefit In Reduced Taxes
from Land Use



Strategic Goal 2

Balanced development that contributes to the welfare of the community and preserves its rural character

- Capital Investments:
 - Total Schools 5 year \$45.3M
 - Total County 5 year \$111.4M



Strategic Goal 3

Excellence in Financial Management

- AAA Bond Rating - S&P 2015
- Aaa Bond Rating - Moody's 2018
- Core Management Financial Software:
 - Phase I completed on time and under budget
 - Phase II Human Resources & Payroll to go live July 1, 2020
 - Phase III Treasurer & Commissioner of Revenue complete by end of FY2021



Strategic Goal 3

Excellence in Financial Management



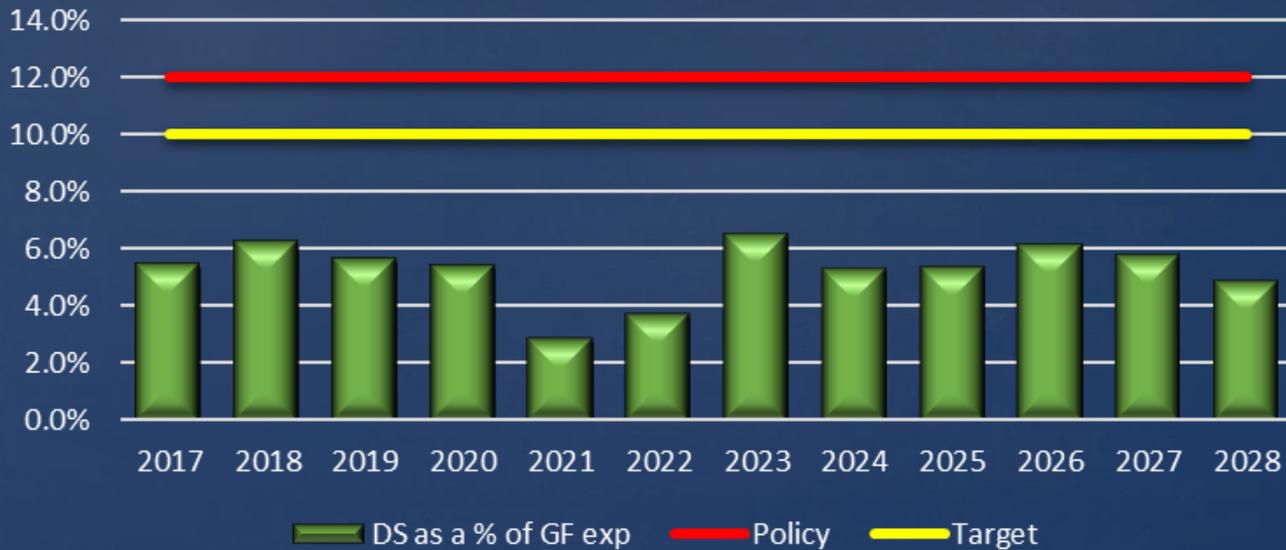
- June 30, 2019 Fund Balance
 - \$18.6M unassigned = 30.4%
 - Target 25% as a % of the subsequent year's budget
 - \$13.6M assigned
 - \$1.9M revenue stabilization

Strategic Goal 3

Excellence in Financial Management

FY21 – FY31 CIP in Compliance with Debt Policy

Debt Service to General Government Expenses



Debt Service to Total General Government Expenses of Current Fiscal Year



Strategic Goal 4

High quality core services including Education, Public Safety, and Community Health

- Public Education – 4.1% Funding Increase, up \$950,000
 - Total School Operating budget increase \$1.2 million, a 3.6% increase
- CIP \$211.4M in Twenty Five-Year Plan includes
 - \$39.4 million for a new Goochland Elementary School
 - Major Renovations to existing facilities
- CIP FY21 \$2,468,163 includes bus replacements, funding for a new school, high school and middle school upgrades, Randolph Elementary upgrades.



Strategic Goal 4

High quality core services including Education, Public Safety, and Community Health

- Public Safety 12.3% Funding Increase
 - CIP \$102.1M in Twenty Five-Year Plan



Strategic Goal 4

High quality core services including Education, Public Safety, and Community Health

- Sheriff's Office includes:
 - 4 additional deputy positions
 - 1 new dispatcher for the E911 center
 - Operation Lifesaver program
- Public Safety Vehicle Replacements
- Sustaining Training for Safety Personnel



Strategic Goal 4

High quality core services including Education, Public Safety, and Community Health

- Fire & Rescue increased 14.7%, \$740,256
- Includes funding for 5 additional firefighters/ems, and a part time Assistant Fire Marshall
- CIP FY21 - \$1.9M:
 - New Ladder Truck
 - Hydraulic tool replacements
 - Emergency response SUV
 - Ambulance replacement
 - Patient stretchers
- The full Twenty Five-Year CIP - \$83.1M - Supports equipment replacement, three new fire stations, ambulance replacements, tanker replacements, fire truck replacements, and a new ladder truck



Strategic Goal 4

High quality core services including Education, Public Safety, and Community Health

- FY21 funding includes operating costs associated with running the new Animal Shelter projected to be completed by the end of FY2020
- Office of Children's Services total costs increasing 4.7%



Strategic Goal 5

Positive work environment with a highly qualified, diverse workforce

- No increase in employee share of health care costs
- County Employees 2% Merit Increase
- School Teachers & Staff Raise
- Expanded compensation & benefits package by increasing retiree healthcare options
- Additional funding dedicated to County Benchmark



Strategic Goal 5

Positive work environment with a highly qualified, diverse workforce

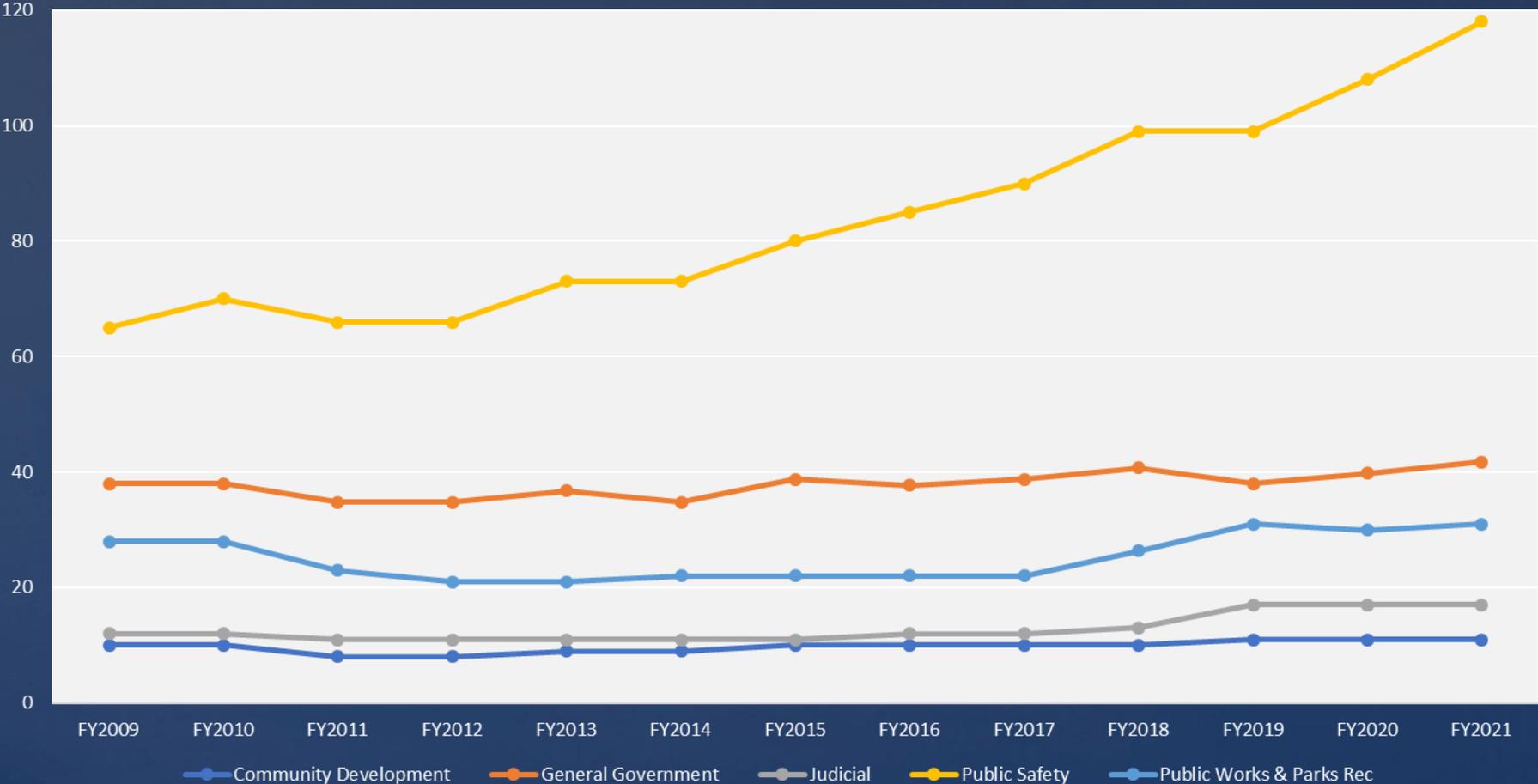
- New Positions:

Functional Area	FT PT	Title	FY2021
IT	FT	GIS TECHNICIAN	1
PS	FT	DEPUTY	4
PS	FT	DISPATCHER	1
PS	FT	FIRE/EMS	5
PS	PT	PLANS REVIEW ASST FIRE MARSHAL	1
GG	PT	ADMINISTRATION ASSISTANT	1
GS	PT	CONVENIENCE CENTER	1
GS	FT	CUSTODIAN	1
UT	FT	CUSTOMER SERVICE SPECIALIST UTILITIES	1
Total Part-Time			3
Total Full-Time			13

FT = 10 public safety, 3 non-public safety

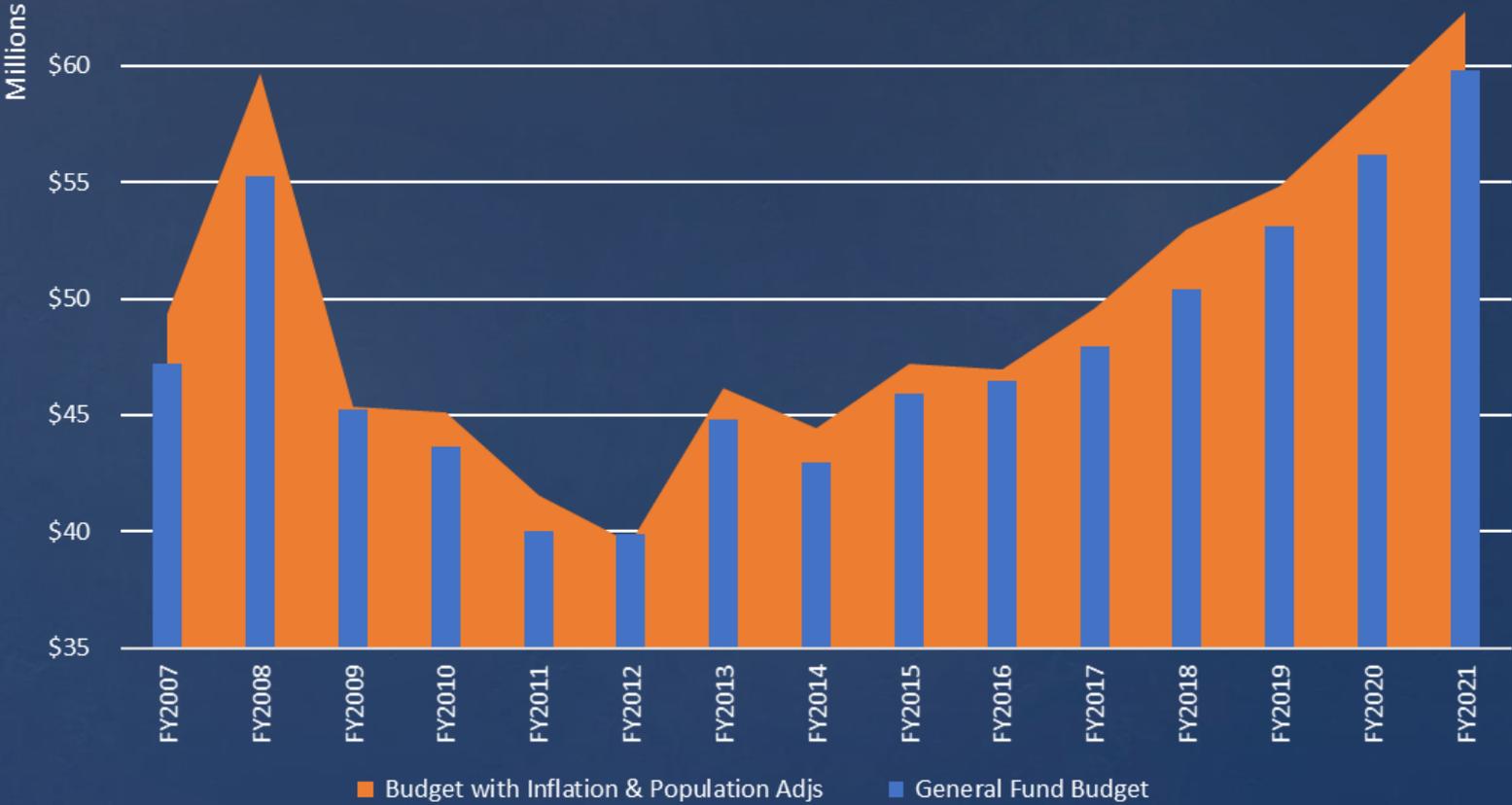
Strategic Goal 5

Positive work environment with a highly qualified, diverse workforce



Strategic Goal 5

Positive work environment with a highly qualified, diverse workforce



General Fund Budget Adjusted for Inflation & Population



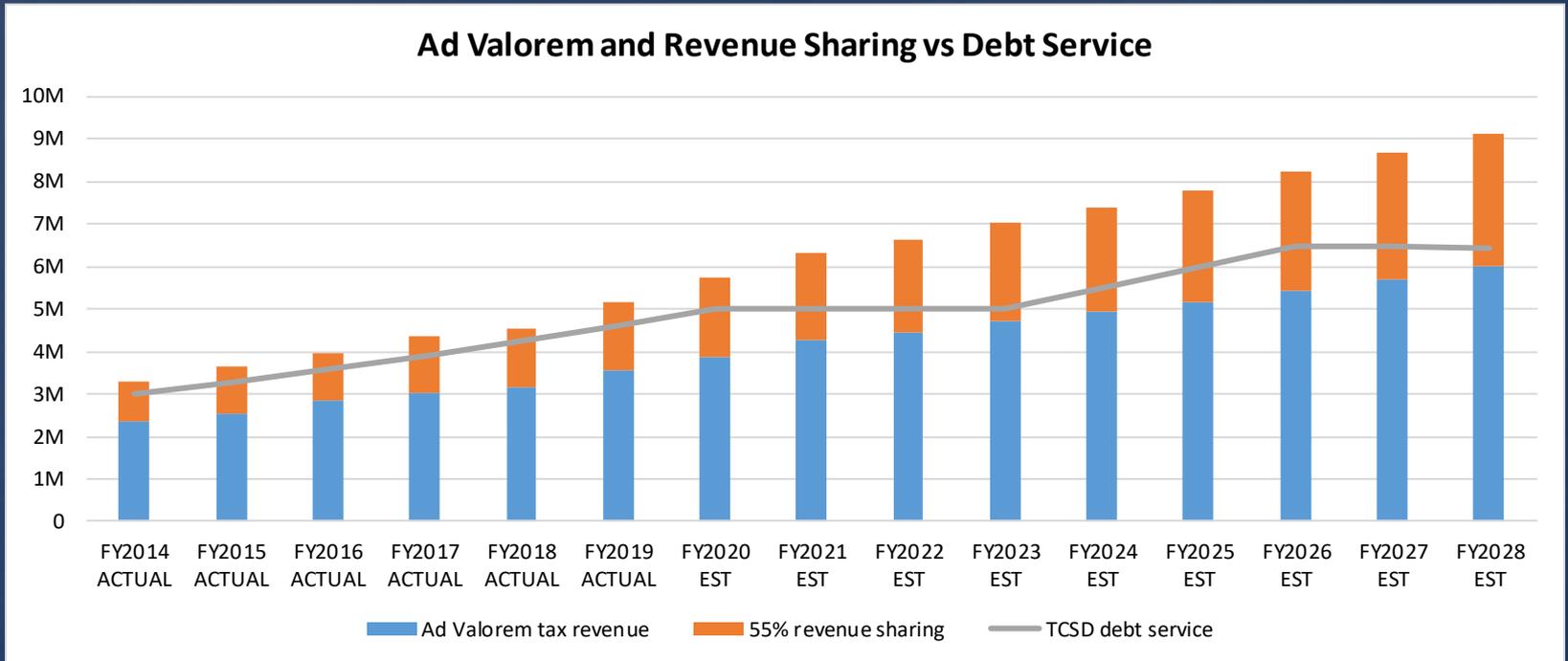
Utilities

- Utilities FY21 Budget \$13.6M
 - Operating Budget \$6.5M
 - Capital Budget \$614,000
 - TCSD \$6.5M
- User Fee increases as a result of rate study
 - Results in typical customer bill increase of \$5.28
 - 5% Water Rate
 - 6% Sewer Rate



Utilities

- TCSD Ad Valorem Remains Flat at \$0.32 update



Combined Tax Rates for those in TCSD



Tuckahoe Creek Service District (Assessment in Millions/Billions)



*Note: the growth of 14.7% includes
2.3% new construction & 12.4% reassessment*

Challenges

- Future budgets will not be able to rely on the growth in assessments seen this year
- Funding for road improvements
- Public Safety needs and loss of volunteers
- Closing the salary & total compensation gap
- Public Education funding from the Commonwealth and local needs
- Programs to assist residents in need with tax burdens



Budget Schedule

- February 18, 2020: County Administrator, Sheriff, Fire/EMS, Animal Protection, HR Workforce, Authorize Tax Rate
- February 25, 2020: Revenue, Debt-policies, Public Utilities, TCSD, Judicial Administration, General Administration, Community Development, Economic Development
- March 4, 2020: Schools Operating & CIP, Health, General Services, Parks

Budget Schedule

- March 10, 2020: County FY21-FY45
- Town Hall Meetings:
 - District 1, March 11, 2020, 7:00 pm, Fife Fire Station 4, 2397 Hadensville Fife Road, Goochland
 - Districts 2 & 3, March 16, 2020, 7:00 pm, Central High School, 2748 Dogtown Road, Goochland
 - Districts 4 & 5, March 26, 2020, 7:00 pm, Hermitage, 1248 Hermitage Road, Manakin-Sabot

Budget Schedule

- April 7, 2020 – beginning at 7:00 pm:
 - Tax Rate Public Hearing followed by,
 - TCSD Ad Valorem Rate Public Hearing followed by,
 - FY2021 Budget and Related Items Public Hearing
- April 21, 2020 - 3:00 pm:
 - Budget Adoption

Conclusion

The Recommended Budget:

- Provides additional funding for our resident's public safety needs
- Does NOT increase the Real Property Tax Rate
- Does not increase the TCSD Rate

Conclusion

The Recommended Budget:

- Supports The Board of Supervisors Strategic Priorities of Public Safety, Education, and our Employees
- Is based on the feedback provided from a diverse group of our valued residents



Questions?